

EFG Hermes Holding

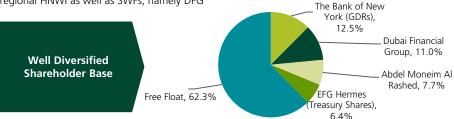
Investor Presentation



A Regional Champion

EFG Hermes Overview

- ≡ EFG Hermes Holding S.A.E. ("EFG Hermes") is the region's premier investment banking firm with on the ground presence in 8 regional markets, and operations focusing on investment banking, securities brokerage, research, asset management, private equity, and commercial banking through its majority ownership in the Lebanese bank, Crédit Libanais
- **■** The firm's workforce exceeds 817 employees (excluding the commercial bank)
- ≡ The firm currently has its two largest operations in Egypt and the UAE, employing 571 and 106 employees respectively
- ≡ The firm has a capital base of USD1.3 bn and is listed on the EGX and the LSE with a market capitalization of c.USD1.4 billion
- ≡ EFG Hermes has a well diversified shareholder base encompassing several large institutions and regional HNWI as well as SWFs, namely DFG



Strong Platform Capabilities

Investment Banking

- #1 Investment Banking platform in the MENA region
 - = USD16.6 bn in equity raised;
 - = USD52.9 bn of M&A;
 - USD4.3 bn of debt transactions

Research

- Ranked # 1 in the Euromoney MENA Research Polls in six out of the seven past years
- Widest coverage of MENA equities and economies with a diversified product range
- 133 companies covered across the MENA region
- Covers around 61% of the region's market capitalization

Private Equity

- One of the region's leading PE houses with USD0.6 bn in private equity funds
- Investments in 36 MENA companies with 26 exits to date
- Completed a USD150 mn exit from Damas generating a cash multiple of 1.8x and a 38% IRR in less than 2 years
- InfraMed: Largest investment vehicle dedicated to infrastructure in the Mediterranean region

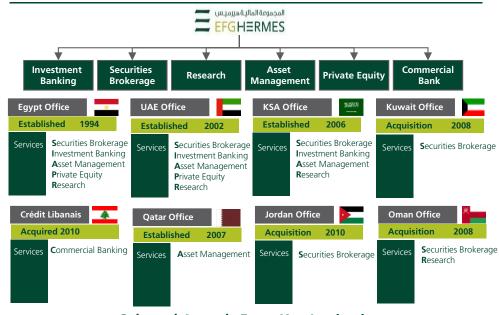
Brokerage

- Leading brokerage platform in the region
- Top ranking in Egypt, 2nd in Kuwait, and leading positions in other regional markets
- Solid market share across markets where EFG Hermes has presence
- Extensive and diversified client base, served by a strong sales and trading team specialized in the region

Asset Management

- Largest asset manager in the region with USD 3.3 bn of AUM dedicated to the MENA region
- In the past couple of years, the division managed some of the best performing funds in Egypt, Saudi Arabia and the region

Current Simplified Group Structure

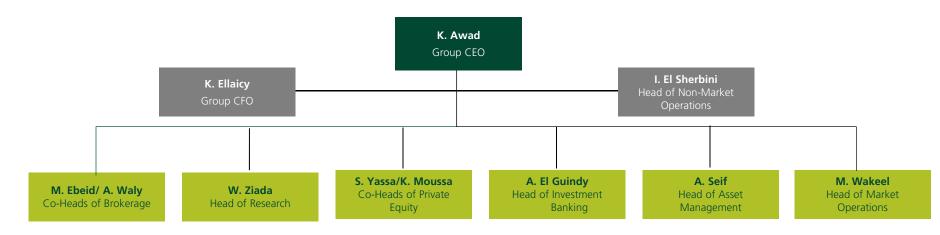


Selected Awards From Key Institutions



Organizational Structure and Board Composition

The Organization Structure







Mona Zulficar **Non Executive Chairperson**



Non Executive Director

Executive Director Karim Awad

Group CEO



Non Executive Director Takis Arapoglou

Ex-CEO of NBG



Non Executive Director

Ex-CEO of Samba



Non Executive Director

Robert Eichfeld Thomas S. Volpe

Managing Partner Volpe



Non Executive Director

Marwan Elaraby

Partner, Shearman & Sterling



Non Executive Director

Joseph Iskander Director, Dubai Group



Non Executive Director

Ahmed Al Qassim

CEO, Dubai Group



Non Executive Director

Charles Mcveigh III

Chairman, Citi Corporate & IB, Private Banking Partnership

Current Model and Focus

Phase I: Restructuring (May 2013 to March 2014)

EFG Hermes management proceeded with an aggressive restructuring plan that aimed at increasing the financial strength of the company and enhancing the sustainability of its profits in a highly volatile market place

■ With a number of targets set, almost all phases of this plan have been achieved

Cost Optimization

■ Management successfully cut the expense base through a program that included: (1) the restructuring of the contracts of all senior management; (2) layoff of expensive and unproductive staff members; (3) combination and elimination of certain functions; and (4) the systematic targeting of all non-employee expenses including rentals, telephones, data and others.

Sale of Non-Core Assets

- Marked by the successful implementation of: (1) the sale of the company's old HQ in Dokki; (2) swapping one of the floors owned in Index Towers in Dubai into a more liquid instrument, and (3) the sale of the majority of the company's stake in SODIC;
- Management is also keen to turn all unutilized and unsold assets on the balance sheet into yielding instruments. As was the case with the company's office space in Nile City Towers in Cairo which was rented on a 15 year lease to the European Union.

Return of Cash to Shareholders

- As communicated in May 2013, management followed through with its plan to return some of the cash from the initiatives mentioned in this strategy by executing the first phase of a buyback program and returning EGP425 million to shareholders. The scope of the second phase of the buyback program is expanded to include share buy-back and/or cash dividend distribution with its execution extended till the end of the second quarter of 2015;
- Management is currently studying reallocating its capital base from traditional businesses to new lines in an effort to enhance returns and supplement revenues from the current business lines.

Full Balance Sheet Clean-up

■ Management proceeded to do a full balance sheet clean-up in 2013 with emphasis on impairing all investments that have deteriorated in value whether in Syria, Oman or Kuwait; thereby turning the company's balance sheet and book value into a true and fair representation starting January 1st, 2014.

Current Model and Focus

Phase II: Growth Strategy (January 2014 – Ongoing)

- The second phase of the management's strategy aims at growing the business and creating value for our shareholders in the coming years
- As a result of Phase I and II of the strategy, EFG Hermes stock price is up over 100% since June 2013

Maintain Leadership Position in Egypt

≡ EFG Hermes continues to maintain its number one position between brokers; is still the biggest equity asset manager in Egypt with excellent performance for the past three years; executed a number of IBD transactions including most recently the IPO of ACC, the first Egypt has seen in four years.

Increase Non-Egypt Operations Especially in GCC

- ≡ EFG Hermes' brokerage business is number one in Kuwait and among the top 10 in the UAE, Jordan and Oman;
- Asset Management operation manages over USD1.2 billion of regional equity funds and portfolios;
- IBD operations have grown extensively in the GCC with: (1) the sale of Dubai First last year to FGB; (2) a placement for Exeed; (3) the IPO of Emirates REIT, and (4) the advisory to Al-Futtaim Group on the acquisition of CMC in Kenya.

Diversify Product Range

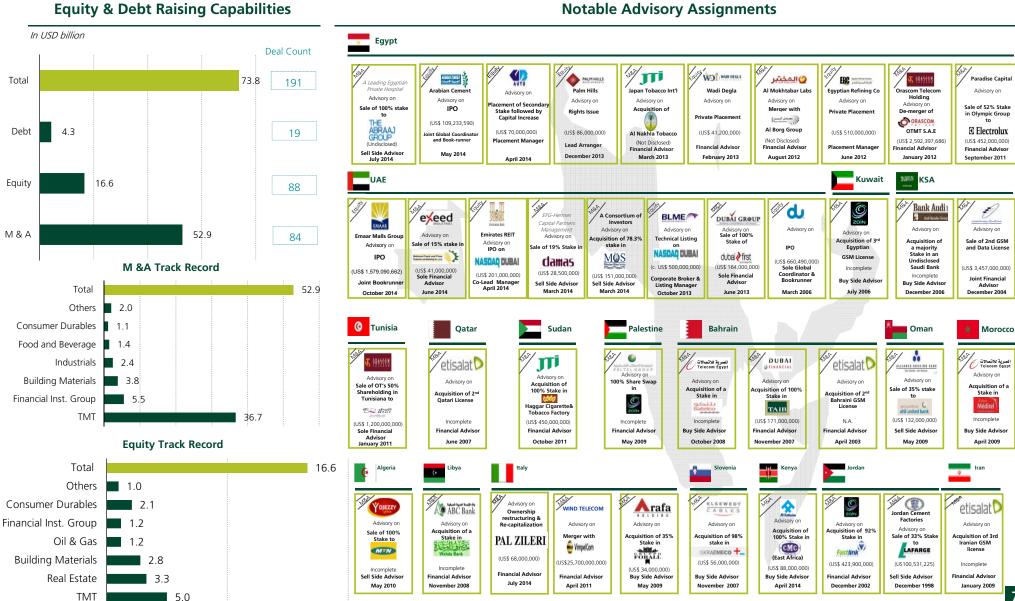
- ≡ EFG Hermes is currently looking at venues to enter the financing sector; a business that entails potential synergies with EFG Hermes' current business model and is a market that is slated to see a lot of growth during the coming years;
- Areas of interest for EFG Hermes include leasing, consumer finance and working capital finance among others;
- The Firm is already taking a number of steps towards its first expansion in that segment and it will disclose to the market once appropriate.

Expand Operations in Sub-Sahara

■ The Sub-Sahara African market remains one of the least tapped markets globally with a lot of value in expanding EFG Hermes business there during the coming 12-18 months. The establishment of a hub in East Africa that can serve a number of the growing economies of the region is being considered. The choice of partner there will be key



Investment Banking | Unparalleled Execution Track Record in the Arab World and Beyond





Securities Brokerage | The Leading Brokerage Platform Across the Region

Regional Presence, Market Share and Ranking **Widest Distribution Network** SHAN USA Europe Oman Egypt Dubai Abu Dhabi Kuwait Oman KSA* 40 Clients 173 Clients 4,675 Clients 7 Ranking 2 4 5 UK Kuwait 105 Clients 21,727 Clients Market 27.3% 11.0% 16.5% 26.4% 0.9% 18.4% Share UAE Our footprint and client base exceeds 101,500 investors (Retail and VIP), 320 HNWI and family office spread 19,689 Clients across MENA as well as 350 foreign institutions and 190 Jordan Qatar Bahrain Lebanon Morocco GCC institutions Iraq Qatar Ranking N/A 3 N/A N/A N/A N/A 10 Clients Market (1) Asia (Ex. Gulf) Jordan Share 5 Clients 5,877 Clients 9.2% 9.4% 10.6% 3.3% 3.0% Swaps (Launched 2012) South Africa **KSA** Egypt (1) Market shares for 9M2014 25 Client 49, 257 Clients 330 Clients (*) over brokers only – excluding trading banks

Average Daily Commissions

Fees Contribution by Country

Dominant Brokerage Platform





Extensive Presence & Leadership Strong Sales Force Retail Service channels 120 sales and traders **≡** EFG Hermes offers its **≡** EFG Hermes is the Arab dedicated to MENA retail and VIP clients a world's premier equities and GCC equities complete trading house, with strong specialized by client platform including call regional presence and type, product and center, customer leadership position in geography service, online, ATMs many of these markets and retail branches **Unparalleled Corporate Access Diversified Products** Online Trading Provide flexible product **≡** Grant access to offering depending on corporates management market accessibility and through tailored country clients' needs. Examples: trips and a series of Total Return Swaps (9) distinguished

countries) and

Participatory Notes (KSA)

conferences in Egypt,

London, UAE, and USA

Our Online trading platform provides clients with all the resources needed to make investment decision. Online trading available in Egypt, UAE, Oman, KSA and Kuwait

Research | A Leading Research House

≡ EFG Hermes houses an industry leading research department that is currently comprised of a team of 33 professionals focusing on areas including equity coverage, economics, and

■ The department also offers in-depth reports on economies, strategy and sector focused notes

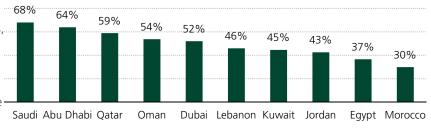
strategy

- The quality of this team is accentuated by the top ranking of its analysts during the past six years
- Capping a two-year process, EFG Hermes Research launched its new portal in May 2012, providing access to all research products and a three-year product archive-

Research Coverage Universe



Covering around 61% of the region's market capitalization

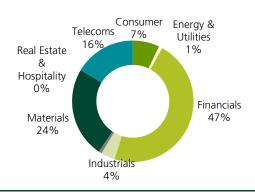


Research Team Euromoney Poll Rankings

Research Capacity Online via New Portal



Research Coverage by Sector



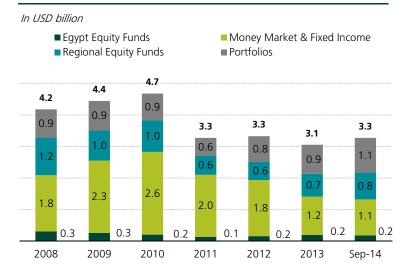
Research House	Banking	& Finance	Stra	tegy	Property /	Real Estate	Tele	coms	Transport	& Shipping	Pharma	ceuticals	Util	ities
	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012	2013	2012
EFG Hermes	1	2	1	2	2	1	1	1	1	1	1	1	1	1
HSBC	3	1	3	1	4	2	3	3	3	2	2	2	4	3
Deutsche Bank	_	5	7	7	7	6	_	5	_	_	_	_	5=	5
NCB Capital	2	3	2	3	1	2	2	2	_	_	_	_	2	2
Global Investment House	4	4	4	4	3	3	4	4	2	3	3	3	3	4



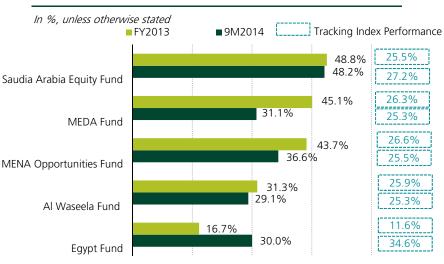
Asset Management | Diversified Client Base and Product Offerings

- 47 professionals across three countries (Egypt, UAE and Saudi Arabia) with more than 18 years of investment experience in the region making it the largest and most experienced on-the-ground team of any investment manager in the Middle Fast
- Loss of AuMs during FY2013 has been mainly triggered by the change of regulations governing MMFs in Egypt, which has impacted all Egyptian asset managers
- Markets pick-up in 2014 was reflected in AuMs appreciation
- Building on the funds' stellar performance, the team is increasing its focus on assets gathering initiatives in the coming period

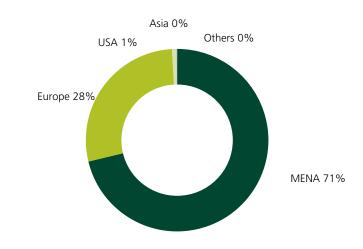
Evolution of Assets Under Management



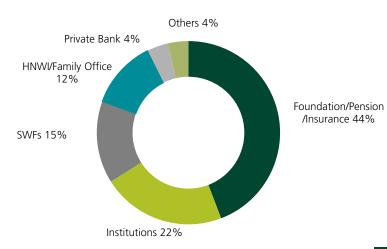
Performance of Select Funds 2013 & 9M2014



Total AuMs Breakdown by Clients Region



Total AuMs Breakdown by Investor Type





Private Equity | Large Base of AuMs. InfraMed | A EUR385 mn Long Term Infra Fund Focusing on SEMED

EFG Hermes Private Equity Overview*

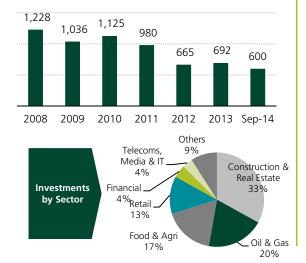
- **■** Invested USD652 million in 36 unique investments
- **=** 26 exits with proceeds totaling USD504 million
- **■** Total realized gains USD211 million
- Aggregate exit USD IRR 20%
- Aggregate exit USD cash multiple 1.7x
- 10 investments in current portfolio

*Data is for Horus I. EFG CP II &III and Horus Agri. Fund

damas دامـاس **Acquisition of 19% EFG Hermes Private** of Damas alongside **Equity Exits from** MANNAI **Damas** Corporation **IRR of 38%** Cash multiple 1.8x March - 2012 March - 2014 **USD85** million USD150 million

Private Equity AuMs

In USD million



InfraMed Overview

- A EUR 385mn private equity Mediterranean (SEMED) region
- that reached first closing in May 2010 with EUR 385mn of sponsor commitments
- c.40% of its commitments in investments in Eavpt, Turkey and Jordan
- Headquarters in Paris with local presence in Cairo and Casablanca initially through advisory and co-investment agreements with EFG Hermes and CDG Capital
- **■** Strong pool of 15+ investment professionals in Paris, Cairo, Dubai and Casablanca

InfraMed Structure

fund investing in infrastructure in the Southern and Eastern

- **≡** Fund has a 14+1 year term
- **■** To date, InfraMed invested

Investment



Co-

investment

agreement

for Morocco

Other Co-

investor

€ 20mn

€ 50mn

INFRAMAROC



Co-

investment

agreement

for

Egypt

Other Co-

investor

موعة المالية هيرميس 💳 **EFGHERMES**



INFRAEGYPT

Size |€100mn

المجموعة المالية فيرميس

EFGHERMES

Investment Mgmt/Advisory including origination. analysis and execution

EFG Hermes Role

Egypt Investments Management

Investments

Regional Investmer Management

Sponsor







Support fundraising activities and LP relationship management

Founding partner of InfraMed

Hold of EUR15 mn LP position

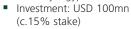


Investments to Date

INFRAMED

ERC





- Capacity: 4.7MT of light distillates
- Total Cost: USD 3.7bn
- Other Stakeholders: KEXIM, DEG, JBIC, IFC & Oatar Petr. Int.

Iskenderun Port Facility



- Country: Turkey
- Stake: c.20%
- Capacity: 1.3mn TEU
- Total Cost: Not disclosed
- Other Stakeholders: Limak, Garanti, Unicredit



- Country: Jordan Stake: 49%
- Capacity: 114MW
- Total Cost: Not
- disclosed Other Stakeholders: EP
- Global Energy, EIB, IFC and Proparco





Private Equity | Acquisition of a 49% Stake in EDPR in a USD208 mn Leveraged Buyout With Co-Investors

Transaction Highlights

USD208 mn **Acquisition Price**

132MW **Net Capacity**

259GWh

Net Annual Feed in Tariff Generation Arrangement

15-Year

33 Operational Wind Farms

Partnering with the 4th Largest Wind Energy Producer Globally

Transaction Overview

- ≡ c. USD208 mn investment for a 49% stake in an operational renewable wind energy portfolio encompassing 33 wind farms with a total capacity of 334MW in France in partnership with EDP Renovaveis ("EDPR"), a global leading renewable energy company (top 5 globally) with 8.5GW installed capacity, and a subsidiary of major Portuguese utility, EDP
- The 33 assets have a 15-year Feed in Tariff arrangement with the French government's maiority owned Électricité Réseau Distribution France, which secures the Investment's future cash flows by an A+ rated off-taker with quasi-sovereign risk
- Approximately half of the USD208 mn will be funded via a long-term acquisition finance facility secured from two leading European banks. EFG Hermes will provide seed capital of approximately USD5 mn for the equity component of the transaction, with the remaining equity provided by investors in the GCC
- ≡ EFG Hermes PE will manage the investment vehicle, while EDPR France will retain operational control over the acquired assets

Global Capital Finance

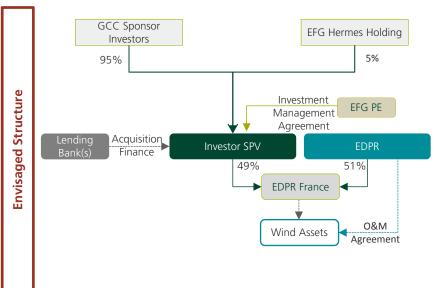




SHEARMAN & STERLINGUE

Watson, Farley & Williams

Linklaters



About EDPR

EUR1.4 bn 2013 Turnover

>5k Turbines

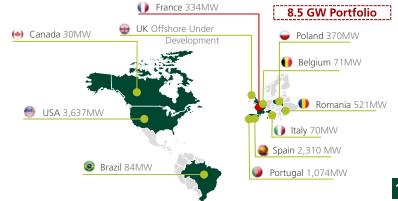
8.5GW Installed Capacity

19.9TWh Generation

EUR 4.5bn Market Cap (Oct 2014)

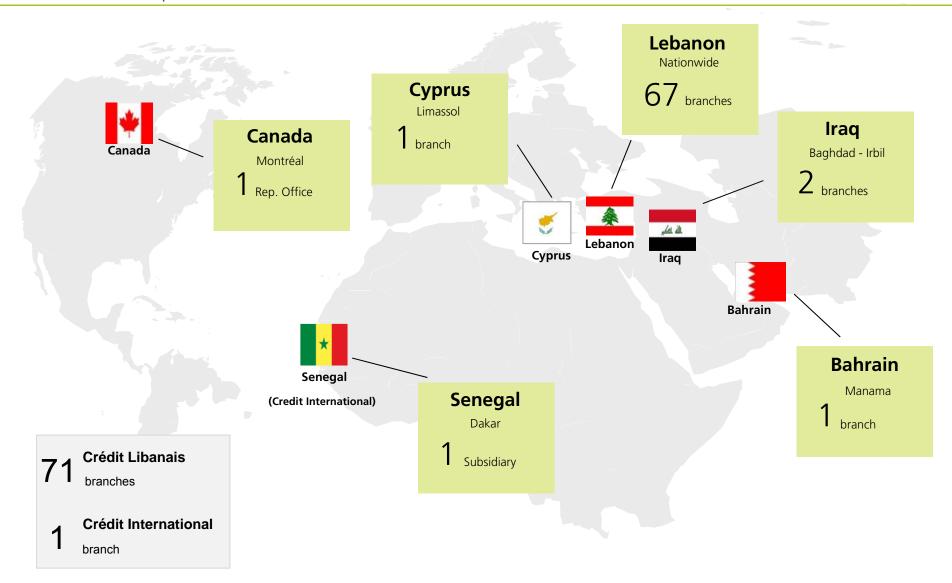
- ≡ Incorporated in 2007 and first publicly listed in June 2008; EDPR is EDP Group's renewable energy subsidiary (77.5% owned). Post 2013 expansions, EDPR became the 4th largest wind energy company in the world
- ≡ The Company's focus on operational excellence led to EDPR achieving one of the highest levels of performance in the industry, with availability figures well above 97%
- The Asset Rotation Program is one of EDPR's core objectives with the aim of reducing dependence on external funding sources, through selling minority stakes in operational assets and reinvesting proceeds in new projects

EDPR's Geographic Footprint





Commercial Bank | Crédit Libanais Presence

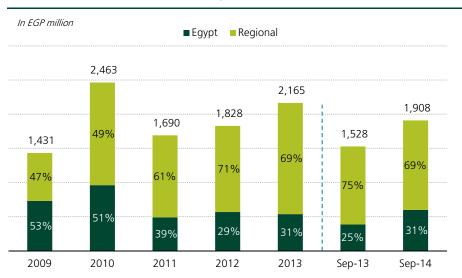




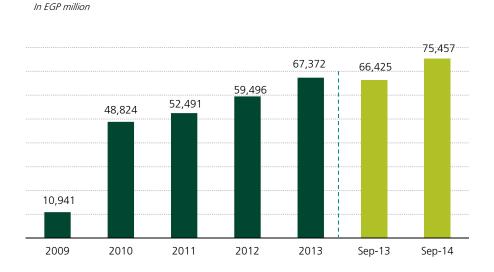
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Group | Key Financial Highlights

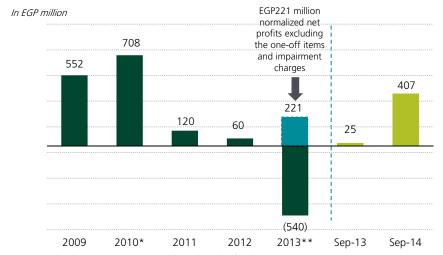
Group Revenues



Group Total Assets

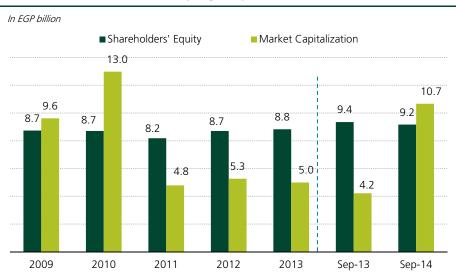


Group Net Profit After Tax & Minority Interest



*Includes the capital gain recorded from the sale of stake in Bank Audi

Total Equity/Capitalization

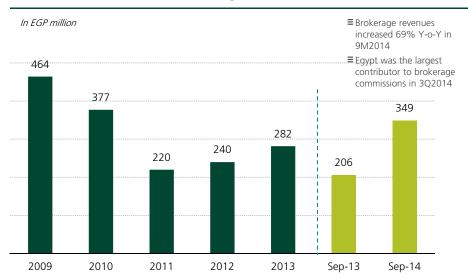


^{**}EGP781 mn one-offs &impairment changes: one-off operating expenses of EGP70 mn, impairment charges of EGP735 mn & capital gains of EGP24 mn



Investment Bank | Business Lines Revenue

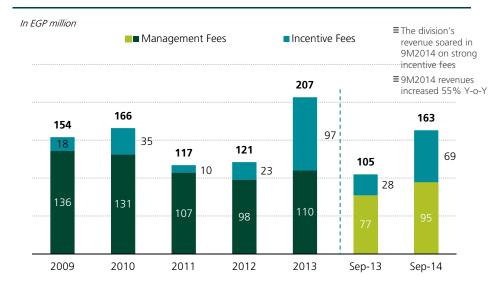
Brokerage Revenue



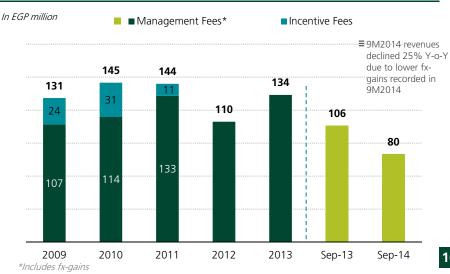
Investment Banking Revenue



Asset Management Revenue



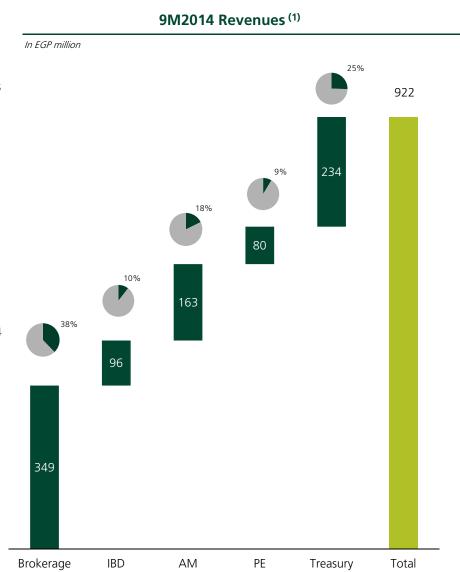
Private Equity Revenue



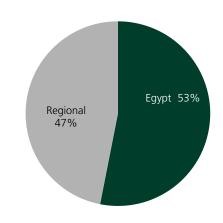
Investment Bank | Revenue Generation

■ Core Investment Bank operations in the first nine months of 2014 were the primary drivers of this impressive yearly growth

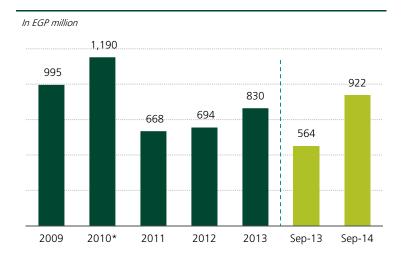
- Capital markets and treasury operations included EGP97 million one-off gain related to the sale of part of the Investment Bank's stake in SODIC
- Revenue generated from regional operations represented 47% of fees and commissions in 9M2014 up from 40% in 9M2013, reflecting management's continuing focus on growing operations in the GCC



9M2014 Breakdown of Fees and Commissions



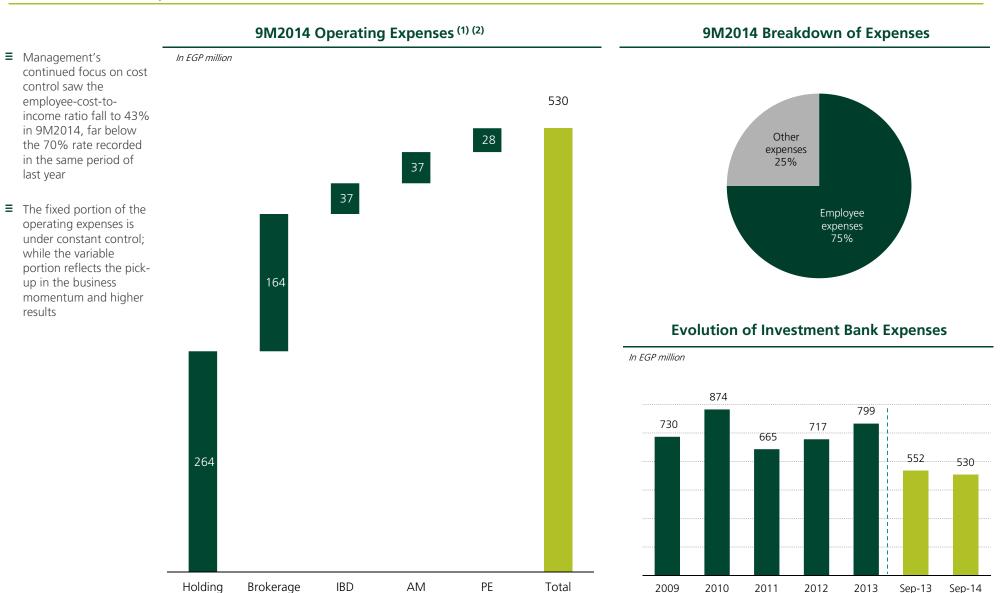
Evolution of Investment Bank Revenues



(1): Net revenues as per earnings release includes treasury and capital markets income



Investment Bank | The Cost Base



^{(1):} Some of the business lines' expenses are booked on the Holding level, thus the above expenses do not entirely capture the divisions' full operating expenses

^{(2):} Operating Expenses before deduction of taxes and minority interest



Investment Bank | Balance Sheet

Investment Bank Balance Sheet as at 30th of September 2014

- The balance sheet of EFG Hermes today is well capitalized, and unleveraged with significant scope for value optimization and returning money to shareholders
- EFG Hermes enjoys a clean balance sheet since January 2014, thanks to the management strategy which saw impairment charges taken at the end of 2013

Assets - Liabilities	In EGP million
ash and Cash Equivalents	3,369
sset Management Seed Capital	834
ivate Equity Seed Capital	220
xed Assets and Real Estate	463
ther Assets	50
eceivable (Payables)	(1,322)
oodwill	199
her Trading and AFS Investment	185
édit Libanais	3,296
DDIC	205
otal	7,498



Crédit Libanais | Highlights

\$9.0 bn Total Assets							
\$2.8 bn Total Loans	8.8%	ROAE (after tax)	1/1 20/2	Core Tier-1 (3)			
JZ.O DIT IOTAL LOAIIS	0.7%	ROAA	14.5 %	Core Her-107	\$770mn	Total Equity	
\$7.6 bn Total Deposits	(after tax)	16.0%	CAR(Basel II) (3)			
	\$58mn	Net Profit after tax (1)			\$581mn	Core Equity	
36.3% Loans/Deposits			81.2%	NPL Coverage Ratio			
	62.1% Cos	t/Income ⁽²⁾		Katio	5.6%	Loans Market	
71 Crédit Libanais branches			1.6%	NIM		Share	
(Lebanon – Cyprus – Bahrain – Iraq)	Credit I	nt'l branch			1,633	Employees	
	(22.12341)		290,00	Customers served in			
				Lebanon	85	ATMs across Lebanon	

All figures are as at September 2014/3Q2014

⁽¹⁾ Annualized 9M2014 Net Profit After Tax

⁽²⁾ Including extraordinary items

⁽³⁾ As at June 2014



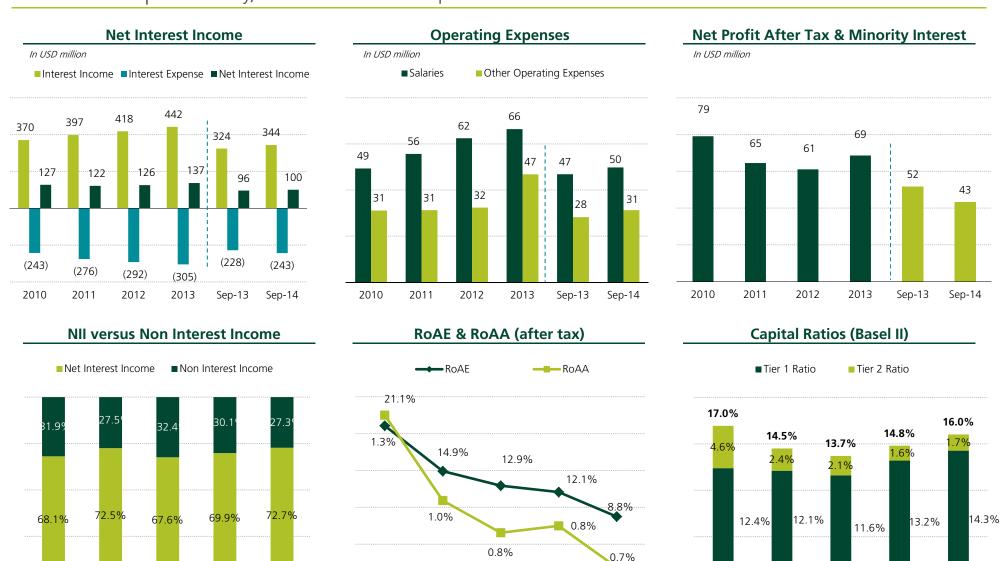
Crédit Libanais | Balance Sheet and Asset Quality Highlights



Source: Bank Information



Crédit Libanais | Profitability, Performance and Capital Ratios



Sep-14

Source: Bank Information

Sep-14

Jun-14

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EFG Hermes Holding SAE has its address at Building No. B129, Phase 3, Smart Village, Km 28 Cairo Alexandria Desert Road,6 October, Egypt and has an issued capital of EGP 2,867,422,500